

Community Colleges of Spokane

STATE OPERATING BUDGET
(State Allocation and Tuition)

2015-16

Spokane Community College

Spokane Falls Community College

Central Administration

November, 2016



Community Colleges of Spokane

Introduction

The Community Colleges of Spokane is part of the Washington State Board of Community and Technical Colleges system of 34 colleges. The district includes Spokane Community College, Spokane Falls Community College and central district administration, and serves six counties in northeastern Washington..

The operating budget of the Community Colleges of Spokane includes funds from a variety of sources. State appropriated funds are allocated to the District by the legislature through the State Board for Community and Technical Colleges. Operating fee revenue from tuition contributes a substantial share of operations funding, Funds augmenting the operating budget are drawn from sources such as Running Start reimbursements from high schools participating in that program, and fund balances in various accounts.

Other resources such as grants, contracts, state and federal financial aid, sales of goods and services, and student fees are not part of the operating budget but contribute to the broad scope of education and support services provided to our students.

<u>Contents</u>	<u>Page</u>
Revenue Sources	2
State Allocation	3
Internal Allocation	4
SCC Budgets by Program and Type of Expenditure	5
SFCC Budgets by Program and Type of Expenditure	9
Central Administration Budgets by Division	12
Estimate of Other Resources	20

CCS MISSION

To develop human potential through quality, relevant and affordable learning opportunities that result in improved social and economic well-being for our students and our state.

CCS VISION

Community Colleges of Spokane transforms lives and uplifts humanity, inspiring students to lead communities, build the nation and enrich the world.

CCS VALUES

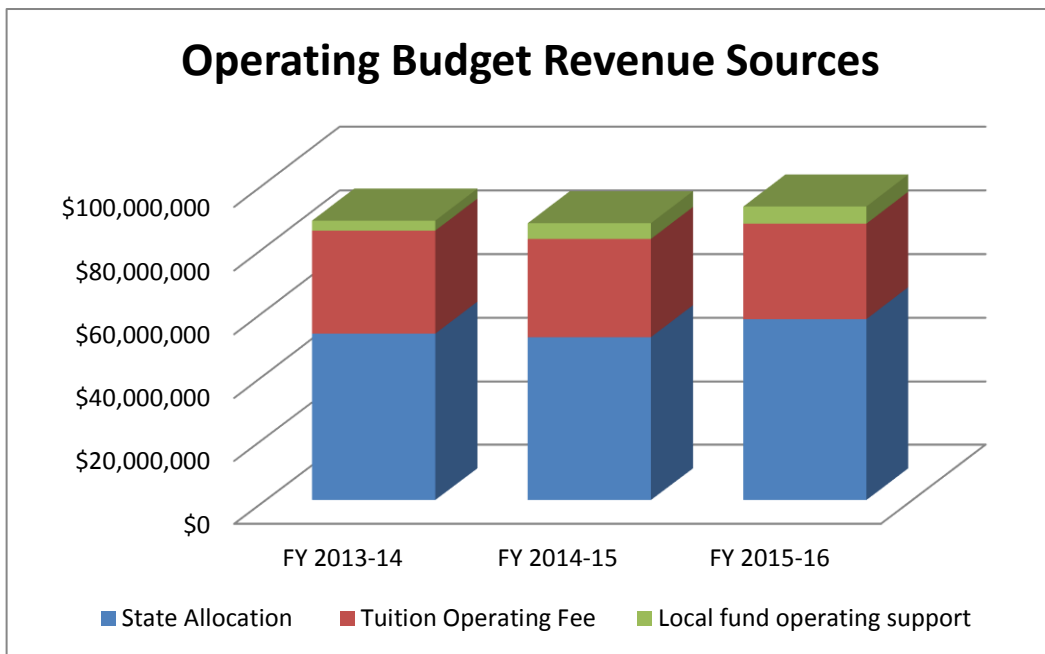
Excellence | Access | Achievement | Stewardship | Respect

NOTE: On August 24, 2015, the State Board for Community and Technical Colleges converted the Community Colleges of Spokane to a PeopleSoft enterprise resource management system. Substantial technical and performance issues remain to be resolved with the system; therefore these figures represent the best information available as of the time of publication. Substantial adjustments may be made as system problems are identified and addressed.

Operating Budget Revenue Sources

The state operating allocation budget comprises three primary sources of revenue. The state allocation includes state general funds, as well as special allocations, earmarks and provisos (the latter three categories are designated by the state legislature or state board for specific purposes). Tuition operating fee revenue is a portion of the total tuition and fees students pay. Finally, local operating funds supplement the operating budget, coming from various sources including fund balances or special program revenue, such as reimbursement from high schools for students participating in the Running Start program. Grants and contracts, locally funded continuing education, enterprise and auxiliary activities, certain fees and other local fund activities are not included in this operating allocation budget. See the "Estimate of Other Resources" for more information on the full scope of resources managed by the Community Colleges of Spokane.

	FY 2013-14	FY 2014-15	FY 2015-16
State Allocation	\$ 52,632,508	\$ 51,519,767	\$ 57,177,019
Tuition Operating Fee	32,339,625	30,840,900	29,971,300
Local fund operating support	3,136,191	4,941,040	5,390,420
Total Operating Budget	\$ 88,108,324	\$ 87,301,707	\$ 92,538,739



State Allocation

State Allocation	FY 2013-14	FY 2014-15	FY 2015-16
Base State General (unrestricted) Funds	\$ 45,971,420	\$ 48,042,022	\$ 46,536,699
<u>Base Allocation Adjustments</u>			
State Operating Budget Reductions	(33,376)	(200,241)	
New "Institutional" Funding	1,694,032		
Facilities, leases and assessments	250,854	150,500	143,100
SBCTC New Allocation Model			
<u>Compensation-related Items</u>			
Salary & Ben. Increases	59,430	66,211	1,272,619
Health Ins. Changes / Pension Changes / Workers Compensation	50,051	(1,521,793)	2,612,322
Compensation Tuition Backfill			274,945
Earmarks and Provisos			
Aerospace Apprenticeships	29,236	29,236	29,236
Aerospace Training / Aerospace Enrollments (1000 FTEs)	90,000	314,568	314,568
Basic Skills Enhancement	327,904	290,700	307,883
College Affordability Program			1,435,234
Disability Accommodations	164,252	164,252	219,814
Hospital Employee Education & Training			167,133
Opportunity Grants	598,822	626,322	636,822
Student Achievement Initiative	435,894	439,725	455,458
Students of Color	44,569	44,569	46,480
Worker Retraining	1,815,771	1,841,396	1,830,396
SBCTC Revolving Funds	511,797	569,838	722,536
SBCTC IT Cost Distribution	421,693	467,871	63,263
SBCTC Reserve Distribution	200,159	194,591	108,511
Total State Allocation	<u>\$ 52,632,508</u>	<u>\$ 51,519,767</u>	<u>\$ 57,177,019</u>
		-	
Tuition Operating Fee Revenue	32,339,625	30,840,900	29,971,300
Local Fund Operating Support	3,136,191	4,941,040	5,390,420
Total Operating Budget	<u>\$ 88,108,324</u>	<u>\$ 87,301,707</u>	<u>\$ 92,538,739</u>

On August 24, 2015, the State Board for Community and Technical Colleges converted the Community Colleges of Spokane to a PeopleSoft enterprise resource management system. Substantial issues remain to be resolved with the system; therefore these figures represent the best estimate available as of the time of publication. Substantial adjustments may be made as system problems are identified and addressed.

District Internal State Operating Budget Allocation

<u>FY 2015-16 Operating Budget</u>	<u>Spokane Community College</u>	<u>Spokane Falls Community College</u>	<u>Central Administration ⁽¹⁾</u>	<u>Total</u>
Unrestricted State and Operating Fee Funds (less District Managed Costs below) ⁽²⁾	\$ 33,665,957	\$ 17,852,292	\$ 16,280,149	\$ 67,798,398
<u>Line Items</u>				
Aerospace Apprenticeships	29,236			29,236
Aerospace Training / Aerospace Enrollments	314,568			314,568
Basic Skills Enhancement	307,883			307,883
College Affordability Program	718,848	380,344	336,042	1,435,234
Disability Accommodations	157,917	61,897		219,814
Hospital Employee Education & Training	167,133			167,133
Opportunity Grants	357,411	279,411		636,822
Student Achievement Initiative	224,036	231,422		455,458
Students of Color	30,971	15,509		46,480
Worker Retraining	1,527,609	199,685	103,102	1,830,396
New Facilities On-line, Lease & Assessments Adj. ⁽³⁾			17,338	17,338
Local Funds Operating Budget Support	1,475,862	2,770,765	1,143,793	5,390,420
Compensation and Benefits-related Adjustments	1,869,038	1,212,587	1,078,261	4,159,886
SBCTC IT Costs, Revolving Funds, Reserve Distribution			894,310	894,310
District Managed Costs (Rent, Utilities, Infrastructure, Shared Costs)			8,835,363	8,835,363
	<u>\$ 40,846,469</u>	<u>\$ 23,003,912</u>	<u>\$ 28,688,358</u>	<u>\$ 92,538,739</u>

(1) To improve efficiency, CCS has a consolidated Central Administration that includes many functions traditionally performed at individual colleges. Those include human resources, payroll, finance and budgeting, purchasing, mail, central receiving, information technology, facilities operation and maintenance, safety, security, marketing and public relations. The office of the Provost/Chief Learning Officer includes libraries and instructional media, global education and strategic partnerships, workforce and continuing education, distance learning, and institutional research and effectiveness functions.

(2) District Managed Costs are district-wide expenses managed by Central Administration separate from offices' operating budgets.

(3) The majority of the total of \$143,100 is included in District Managed Costs.

Spokane Community College
Operating Budget by Program and Type of Expenditure

Instruction	FY 2013-14	FY 2014-15	FY 2015-16
Salaries & Benefits			
Administrative	\$	\$ 500	\$ 5,000
Exempt	286,845	332,039	496,372
Contracted Faculty	11,789,865	11,877,094	12,194,383
Summer Contracted Faculty	980,622	929,112	968,463
Part-Time Faculty	6,677,346	6,678,369	7,011,735
Classified	864,555	826,362	971,983
Part-Time Exempt	178,522	243,514	319,356
Students	176,706	95,548	188,809
Sick Leave Expense	165,419	175,086	163,456
Benefits	6,699,973	6,208,627	7,228,576
Total Salaries & Benefits	27,819,853	27,366,251	29,548,133
Operations			
Goods and Services	1,635,407	1,597,202	2,221,440
Travel	69,318	78,778	67,070
Equipment	428,861	209,427	2,141
Adult Ed Interagency Reimbursement	(973,130)	(700,250)	(839,443)
Total Operations	1,160,456	1,185,157	1,451,208
Total Instruction	\$ 28,980,309	\$ 28,551,408	\$ 30,999,341
Academic Support Services			
Salaries & Benefits			
Administrative	\$ 782,702	\$ 786,664	\$ 862,493
Exempt	31,380	55,292	59,679
Contracted Faculty	3,900	300	150
Part-Time Faculty			8,181
Classified	603,788	620,000	583,128
Part-Time Exempt	6,221	860	
Students		1,236	2,740
Sick Leave Expense	784	6,199	2,294
Benefits	505,886	468,983	537,338
Total Salaries & Benefits	1,934,661	1,939,534	2,056,003
Operations			
Goods and Services	21,159	52,288	117,249
Travel	30,812	24,539	59,493
Equipment	3,574	71,851	
Total Operations	55,545	148,678	176,742
Total Academic Support Services	\$ 1,990,206	\$ 2,088,212	\$ 2,232,745

	FY 2013-14	FY 2014-15	FY 2015-16
Learning Resources			
Instructional Media			
Salaries & Benefits			
Administrative	\$ 50,565	\$ 52,624	\$ 54,817
Exempt			
Contracted Faculty			
Summer Contracted Faculty			
Part-Time Faculty			
Students	847	2,439	885
Classified	95,741	101,502	106,419
Part-Time Exempt	231		
Sick Leave Expense	31		832
Benefits	66,689	62,448	74,545
Total Salaries & Benefits	<u>214,104</u>	<u>219,013</u>	<u>237,498</u>
Operations			
Goods and Services		1,572	2,001
Travel			
Equipment (books & catalogued materials)	3,999	2,252	
Total Operations	<u>3,999</u>	<u>3,824</u>	<u>2,001</u>
Total Instructional Media	<u>\$ 218,103</u>	<u>\$ 222,837</u>	<u>\$ 239,499</u>
Total Learning Resources	<u>\$ 218,103</u>	<u>\$ 222,837</u>	<u>\$ 239,499</u>
Student Services			
Student Services			
Salaries & Benefits	\$ 211,685	\$ 214,167	\$ 221,411
Administrative	478,243	487,744	469,181
Exempt	760,683	804,618	677,270
Contracted Faculty	103,585	90,126	97,844
Summer Contracted Faculty	48,101	22,058	79,756
Part-Time Faculty	1,355,519	1,338,737	1,383,444
Classified	191,575	192,763	192,964
Part-Time Exempt	59,204	81,834	150,776
Students	4,746	28,075	3,184
Sick Leave Expense	1,150,196	1,106,244	1,233,494
Benefits	4,363,537	4,366,366	4,509,324
Total Salaries & Benefits			
Operations	652,474	587,352	610,318
Goods and Services	31,021	26,228	34,985
Travel	46,189	38,363	
Equipment	729,684	651,943	645,303
Total Operations	<u>5,093,220</u>	<u>5,018,309</u>	<u>5,154,627</u>
Total Student Services	<u>\$ 5,093,220</u>	<u>\$ 5,018,309</u>	<u>\$ 5,154,627</u>

	<u>FY 2013-14</u>	<u>FY 2014-15</u>	<u>FY 2015-16</u>
Student Activities			
Salaries & Benefits			
Administrative	\$ 70,736	\$ 73,182	\$ 75,367
Exempt	77,644	102,062	78,470
Contracted Faculty			
Part-Time Faculty			
Classified	155,294	179,692	164,999
Part-Time Exempt	1,962		
Students			
Sick Leave Expense			
Benefits	122,768	130,252	136,983
Total Salaries & Benefits	<u>428,404</u>	<u>485,188</u>	<u>455,819</u>
Operations			
Goods and Services	296,422	289,373	298,610
Travel	2,014	4,044	2,552
Equipment			
Total Operations	<u>298,436</u>	<u>293,417</u>	<u>301,162</u>
Total Student Activities	<u>\$ 726,840</u>	<u>\$ 778,605</u>	<u>\$ 756,981</u>
Total Student Services	<u>\$ 5,820,061</u>	<u>\$ 5,796,914</u>	<u>\$ 5,911,608</u>
Institutional Support			
Salaries & Benefits			
Administrative	\$ 463,584	\$ 462,273	\$ 524,716
Exempt	246,204	259,756	257,640
Contracted Faculty	8,476	3,000	1,500
Summer Contracted Faculty		643	
Part-Time Faculty	3,292		4,410
Classified	57,255	11,783	14,259
Part-Time Exempt	22,229	21,904	15,581
Students	4,328	3,793	1,206
Sick Leave Expense	331	1,071	37,693
Benefits	355,021	221,461	242,892
Total Salaries & Benefits	<u>1,160,720</u>	<u>985,684</u>	<u>1,099,897</u>
Operations			
Goods and Services	435,177	110,212	107,187
Travel	46,782	77,138	55,713
Equipment	5,287	7,965	
Total Operations	<u>487,246</u>	<u>195,315</u>	<u>162,900</u>
Total Institutional Support	<u>\$ 1,647,966</u>	<u>\$ 1,180,999</u>	<u>\$ 1,262,797</u>

	FY 2013-14	FY 2014-15	FY 2015-16
Plant Operations and Maintenance			
Salaries & Benefits			
Administrative	\$	\$	\$
Classified			
Part-Time Exempt			
Students			13,689
Sick Leave Expense			
Benefits			412
Total Salaries & Benefits			14,101
Operations			
Goods and Services	125,898	132,526	186,378
Travel			
Equipment			
Total Operations	125,898	132,526	186,378
Total Plant Operations and Maintenance	\$ 125,898	\$ 132,526	\$ 200,479
GRAND TOTAL	\$ 38,782,543	\$ 37,972,896	\$ 40,846,469
SPOKANE COMMUNITY COLLEGE			

Spokane Falls Community College
Operating Budget by Program and Type of Expenditure

Instruction	FY 2013-14	FY 2014-15	FY 2015-16
Salaries & Benefits			
Administrative	\$	\$	\$
Exempt	27,772	44,609	71,701
Contracted Faculty	7,115,505	7,306,479	7,680,346
Summer Contracted Faculty	404,799	410,678	638,005
Part-Time Faculty	3,510,006	3,076,636	3,186,483
Classified	387,706	439,701	472,793
Part-Time Exempt	63,014	38,730	46,200
Students	61,569	55,478	158,206
Sick Leave Expense	143,476	141,576	66,048
Benefits	3,835,901	3,678,346	4,225,592
Total Salaries & Benefits	15,549,748	15,192,233	16,545,374
Operations			
Goods and Services	251,328	170,316	156,661
Travel	66,205	63,229	58,729
Equipment	5,912	29,623	3,572
Total Operations	323,445	263,168	218,962
Total Instruction	\$ 15,873,193	\$ 15,455,401	\$ 16,764,336
Academic Support Services			
Salaries & Benefits			
Administrative	\$ 449,429	\$ 454,957	\$ 428,482
Exempt			
Contracted Faculty		200	1,402
Part-Time Faculty			
Classified	304,169	326,492	365,779
Part-Time Exempt			7,043
Students			409
Sick Leave Expense	2,144	1,630	1,238
Benefits	257,570	251,220	287,607
Total Salaries & Benefits	1,013,312	1,034,499	1,091,960
Operations			
Goods and Services	17,550	14,392	28,953
Travel	13,174	8,394	8,965
Equipment	1,875	4,539	4,202
Total Operations	32,599	27,325	42,120
Total Academic Support Services	\$ 1,045,911	\$ 1,061,824	\$ 1,134,080

	FY 2013-14	FY 2014-15	FY 2015-16
Learning Resources			
Instructional Media			
Salaries & Benefits			
Administrative	\$	\$	\$
Exempt			
Contracted Faculty			
Summer Contracted Faculty			
Part-Time Faculty	5,649	11,730	19,716
Students			
Classified			
Part-Time Exempt			
Sick Leave Expense			
Benefits	340	811	610
Total Salaries & Benefits	<u>5,989</u>	<u>12,541</u>	<u>20,326</u>
Operations			
Goods and Services			
Travel			
Equipment (books & catalogued materials)			
Total Operations	<u>-</u>	<u>-</u>	<u>-</u>
Total Instructional Media	<u>\$ 5,989</u>	<u>\$ 12,541</u>	<u>\$ 20,326</u>
Total Learning Resources	<u>\$ 5,989</u>	<u>\$ 12,541</u>	<u>\$ 20,326</u>
	FY 2013-14	FY 2014-15	FY 2015-16
Student Services			
Student Services			
Salaries & Benefits			
Administrative	\$ 225,927	\$ 306,016	\$ 313,117
Exempt	316,139	368,551	492,520
Contracted Faculty	474,258	472,125	408,239
Summer Contracted Faculty	63,700	72,274	49,194
Part-Time Faculty	27,932	39,559	27,475
Classified	1,071,741	1,027,758	1,090,524
Part-Time Exempt	110,214	178,254	131,486
Students	77,627	76,309	122,003
Sick Leave Expense	15,704	24,280	886
Benefits	886,578	844,683	974,503
Total Salaries & Benefits	<u>3,269,820</u>	<u>3,409,809</u>	<u>3,609,947</u>
Operations			
Goods and Services	326,816	348,248	282,539
Travel	33,077	66,303	35,993
Equipment	9,418	12,441	3,516
Total Operations	<u>369,311</u>	<u>426,992</u>	<u>322,048</u>
Total Student Services	<u>\$ 3,639,131</u>	<u>\$ 3,836,801</u>	<u>\$ 3,931,995</u>

	<u>FY 2013-14</u>	<u>FY 2014-15</u>	<u>FY 2015-16</u>
Institutional Support			
Salaries & Benefits			
Administrative	\$ 466,416	\$ 457,916	\$ 474,573
Exempt	158,876	190,793	206,680
Contracted Faculty	33,277	37,081	45,257
Summer Contracted Faculty			
Part-Time Faculty	7,263		444
Classified	57,745	46,987	51,310
Part-Time Exempt	41,636	5,800	7,687
Students			
Sick Leave Expense			1,557
Benefits	279,287	206,832	234,750
Total Salaries & Benefits	<u>1,044,500</u>	<u>945,409</u>	<u>1,022,258</u>
Operations			
Goods and Services	236,083	107,321	94,209
Travel	28,272	32,807	32,412
Equipment	2,049	1,329	4,296
Total Operations	<u>266,404</u>	<u>141,457</u>	<u>130,917</u>
Total Institutional Support	<u>\$ 1,310,904</u>	<u>\$ 1,086,866</u>	<u>\$ 1,153,175</u>
GRAND TOTAL SPOKANE FALLS COMMUNITY COLLEGE	<u>\$ 21,875,128</u>	<u>\$ 21,453,433</u>	<u>\$ 23,003,912</u>

Central Administration
Operating Budgets by Program and Type of Expenditure

To improve efficiency, the Community Colleges of Spokane has a consolidated central administration that includes many services traditionally performed on individual campuses. Those include administrative, financial, academic support, learning resources, information technology, and facilities operations and maintenance.

	Chancellor		
	FY 2013-14	FY 2014-15	FY 2015-16
Instruction			
Salaries & Benefits			
Administrative	\$	\$	\$
Exempt			
Contracted Faculty	93,000	98,924	13,795
Part-Time Faculty	111,773	108,076	142,728
Benefits	48,966	42,377	48,900
Total Salaries & Benefits	<u>253,738</u>	<u>249,377</u>	<u>205,423</u>
Operations			
Goods and Services			
Travel			
Equipment			
Intra-Agency Reimbursements	(131,000)	(142,785)	(131,000)
Total Operations	<u>(131,000)</u>	<u>(142,785)</u>	<u>(131,000)</u>
Total Instruction	<u>\$ 122,738</u>	<u>\$ 106,592</u>	<u>\$ 74,423</u>
Student Services			
Salaries & Benefits			
Administrative	\$ 116,792	\$ 119,732	\$ 124,074
Exempt	73,396	76,482	80,995
Classified	18,589	18,545	22,955
Part-Time Exempt			1,110
Benefits	77,339	71,402	76,550
Total Salaries & Benefits	<u>286,116</u>	<u>286,162</u>	<u>305,684</u>
Operations			
Goods and Services			
Travel			
Equipment			
Intra-Agency Reimbursements			
Total Operations	<u>-</u>	<u>-</u>	<u>-</u>
Total Student Services	<u>\$ 286,116</u>	<u>\$ 286,162</u>	<u>\$ 305,684</u>

	FY 2013-14	FY 2014-15	FY 2015-16
Institutional Support			
Salaries & Benefits			
Administrative	\$ 210,360	\$ 210,360	\$ 216,300
Exempt	111,792	89,691	95,453
Classified	77,197	36,855	23,778
Benefits	113,855	93,902	97,923
Total Salaries & Benefits	513,205	430,808	433,454
Operations			
Goods and Services	44,446	43,100	49,157
Travel	35,940	39,281	38,591
Equipment	5,625	30,326	7,310
Intra-Agency Reimbursements			
Total Operations	86,010	112,708	95,058
Total Institutional Support	\$ 599,215	\$ 543,515	\$ 528,512
Chancellor District Managed Costs	67,534	53,790	21,760
Total Chancellor	\$ 1,075,603	\$ 990,059	\$ 930,378

Chief Administrative Officer (CAO)

	FY 2013-14	FY 2014-15	FY 2015-16
Facilities			
Salaries & Benefits			
Executive	\$ -	\$ -	\$ 20,228
Administrative	198,137	244,129	267,121
Classified Staff	3,087,484	3,398,179	3,551,406
Part-time Exempt	41,661	31,562	29,075
Benefits	1,452,525	1,468,172	1,831,537
Total Salaries & Benefits	4,779,807	5,142,042	5,699,367
Operations			
Goods & Services	1,165,235	1,559,315	1,262,019
Travel	115,048	102,135	102,135
Equipment	204,720	47,900	-
Total Operations	1,485,003	1,709,350	1,364,154
Inter-/intra-agency Transfers			
Maintenance to Capital Transfer	(1,124,000)	(1,124,000)	(1,124,000)
Head Start Custodial Services Reimbursement	(6,865)	(6,863)	(6,863)
Total Reimbursement	(1,130,865)	(1,130,863)	(1,130,863)
Total Facilities	\$ 5,133,945	\$ 5,720,529	\$ 5,932,658

	FY 2013-14	FY 2014-15	FY 2015-16
Security & Safety			
Salaries & Benefits			
Executive	\$ -	\$ -	\$ 20,228
Professional Exempt	125,645	219,996	226,188
Classified Staff	213,690	336,154	267,972
Part-time Exempt	520	-	-
Benefits	115,692	199,965	210,571
Total Salaries & Benefits	455,547	756,115	724,959
Operations			
Goods & Services	247,337	93,680	87,097
Travel	2,919	4,000	4,000
Equipment	-	-	-
Total Operations	250,256	97,680	91,097
Total Security & Safety	\$ 705,802	\$ 853,795	\$ 816,056
Human Resources			
Salaries & Benefits			
Executive	\$ 144,260	\$ 144,230	\$ 108,939
Professional Exempt	93,844	98,143	140,233
Exempt Support Staff	47,850	49,128	50,079
Classified Staff	242,166	254,115	304,049
Part-time Exempt	68	-	-
Benefits	175,500	170,549	220,887
Total Salaries & Benefits	703,688	716,165	824,188
Operations			
Goods & Services	75,787	55,757	49,635
Travel	11,066	13,905	4,354
Equipment	-	-	185
Total Operations	86,853	69,662	54,174
Total Human Resources	\$ 790,541	\$ 785,827	\$ 878,361
CAO District Managed Costs			
CAO Other DMCs	172,934	72,606	105,342
Rent	1,494,156	1,382,522	1,432,022
Utilities	3,714,931	3,700,227	3,612,320
Total CAO District Managed Costs	5,382,021	5,155,355	5,149,684
Total Chief Administrative Officer	\$ 12,012,310	\$ 12,515,506	\$ 12,776,759

Chief Financial Officer (CFO)

	<u>FY 2013-14</u>	<u>FY 2014-15</u>	<u>FY 2015-16</u>
Institutional Support			
Salaries & Benefits			
Administrative	\$ 374,787	\$ 394,699	\$ 434,384
Exempt	514,883	536,939	546,149
Classified	1,170,078	1,178,706	1,223,422
Part-Time Exempt	190,767	194,056	163,840
Students	540		
Benefits	790,211	780,014	919,075
Total Salaries & Benefits	<u>3,041,266</u>	<u>3,084,413</u>	<u>3,286,870</u>
Operations			
Goods and Services	94,730	41,632	82,378
Travel	18,863	20,406	17,341
Equipment	329	4,547	(9,245)
Intra-Agency Reimbursements	(206,702)	(58,477)	(73,454)
Total Operations	<u>(92,779)</u>	<u>8,108</u>	<u>17,021</u>
Total Institutional Support	<u>\$ 2,948,486</u>	<u>\$ 3,092,521</u>	<u>\$ 3,303,891</u>
CFO District Managed Costs	1,445,993	1,611,212	1,758,676
Total Chief Financial Officer	<u>\$ 4,394,480</u>	<u>\$ 4,703,733</u>	<u>\$ 5,062,567</u>

Chief Information Officer (CIO)

	<u>FY 2013-14</u>	<u>FY 2014-15</u>	<u>FY 2015-16</u>
Academic Support Services			
Salaries & Benefits			
Contracted Faculty	\$ 150	\$	\$
Classified	1,889,117	1,862,590	1,921,275
Part-Time Exempt	14,161	12,078	19,833
Sick Leave Expense			378
Benefits	628,260	578,685	699,777
Total Salaries & Benefits	<u>2,531,688</u>	<u>2,453,353</u>	<u>2,641,264</u>
Operations			
Goods and Services	173,543	68,116	49,452
Travel	17,241	14,718	5,968
Equipment	22,817	13,385	42,869
Intra-Agency Reimbursements			
Total Operations	<u>213,600</u>	<u>96,220</u>	<u>98,288</u>
Total Academic Support Services	<u>\$ 2,745,289</u>	<u>\$ 2,549,573</u>	<u>\$ 2,739,552</u>

	FY 2013-14	FY 2014-15	FY 2015-16
Institutional Support			
Salaries & Benefits			
Administrative	\$ 100,862	\$ 188,729	\$ 194,391
Exempt		29,112	46,972
Classified	549,256	558,730	607,878
Part-Time Exempt	15,986	3,142	6,490
Students		1,653	
Benefits	197,938	224,758	284,851
Total Salaries & Benefits	864,041	1,006,124	1,140,582
Operations			
Goods and Services	130,085	174,786	123,935
Travel	10,868	9,838	11,266
Equipment	45,478	46,437	52,034
Intra-Agency Reimbursements	(97,132)	(94,449)	(8,164)
Total Operations	89,300	136,613	179,072
Total Institutional Support	\$ 953,340	\$ 1,142,737	\$ 1,319,654
CIO District Managed Costs	606,006	972,438	1,104,632
Total Chief Information Officer	\$ 4,304,635	\$ 4,664,748	\$ 5,163,838

Chief Learning Officer/Provost

Instruction			
Salaries & Benefits			
Exempt	\$ 49,122	\$	\$
Contracted Faculty	1,500	400	700
Part-Time Faculty	500	3,222	
Classified	63,451	49,368	50,844
Students	278		
Benefits	43,995	17,274	20,380
Total Salaries & Benefits	158,846	70,263	71,924
Operations			
Goods and Services	2,386		30
Travel	991		
Equipment			
Intra-Agency Reimbursements			
Total Operations	3,377	-	30
Total Instruction	\$ 162,223	\$ 70,263	\$ 71,954

	FY 2013-14	FY 2014-15	FY 2015-16
Academic Support Services			
Salaries & Benefits			
Administrative	\$ 194,910	\$ 168,910	\$
Exempt	86,418	176,559	62,933
Contracted Faculty	3,765	6,940	675
Part-Time Faculty	41	3,650	1,550
Classified	93,944	116,188	85,969
Part-Time Exempt	30,525	29,964	
Students	5,153	1,725	
Benefits	130,760	150,618	58,721
	<u>545,516</u>	<u>654,554</u>	<u>209,847</u>
Operations			
Goods and Services	166,610	213,893	16,597
Travel	23,154	28,118	3,575
Equipment	6,012	22,816	200
Intra-Agency Reimbursements	(1,486)		
Total Operations	<u>194,289</u>	<u>264,827</u>	<u>20,372</u>
Total Academic Support Services	<u>\$ 739,805</u>	<u>\$ 919,381</u>	<u>\$ 230,219</u>
Learning Resources			
Salaries & Benefits			
Administrative	\$ 90,024	\$ 109,962	\$ 92,714
Contracted Faculty	405,687	417,193	429,671
Summer Contracted Faculty	20,062	19,479	40,243
Part-Time Faculty	23,916	36,393	35,419
Classified	183,978	232,684	254,715
Part-Time Exempt	25,567	10,609	12,136
Sick Leave Expense			4,996
Benefits	259,968	268,124	309,774
Total Salaries & Benefits	<u>1,009,202</u>	<u>1,094,445</u>	<u>1,179,668</u>
Operations			
Goods and Services	164,373	147,923	90,006
Travel	9,439	11,274	10,409
Equipment (books & catalogued materials)	57,721	56,683	24,518
Total Operations	<u>231,534</u>	<u>215,880</u>	<u>124,933</u>
Total Learning Resources	<u>\$ 1,240,736</u>	<u>\$ 1,310,325</u>	<u>\$ 1,304,601</u>

	FY 2013-14	FY 2014-15	FY 2015-16
Student Services			
Student Services			
Salaries & Benefits			
Administrative	\$ 94,126	\$ 117,256	\$ 107,150
Exempt	133,298	171,772	189,265
Contracted Faculty	2,700	2,568	
Part-Time Faculty	2,400		4,439
Classified	101,307	129,896	101,363
Part-Time Exempt	5,030	16,491	34,763
Students	23,147	28,119	32,675
Benefits	119,324	137,896	152,741
Total Salaries & Benefits	481,330	603,998	622,395
Operations			
Goods and Services	120,579	159,793	189,876
Travel	53,763	46,607	83,020
Equipment	3,996	3,314	12,577
Intra-Agency Reimbursements		(59,375)	
Total Operations	178,338	150,338	285,473
Total Student Services	\$ 659,669	\$ 754,336	\$ 907,868
Institutional Support			
Salaries & Benefits			
Administrative	\$ 187,142	\$ 247,518	\$ 347,715
Exempt	107,584	171,812	93,153
Contracted Faculty	742	4,000	
Classified	127,985	147,816	154,518
Part-Time Exempt	8,141	5,860	9,893
Benefits	143,507	173,963	197,719
Total Salaries & Benefits	575,101	750,969	802,998
Operations			
Goods and Services	18,178	22,603	42,509
Travel	9,419	24,428	52,793
Equipment	4,358	4,515	3,390
Total Operations	31,954	51,546	98,692
Total Institutional Support	\$ 607,055	\$ 802,515	\$ 901,689

	FY 2013-14	FY 2014-15	FY 2015-16
Safety			
Salaries & Benefits			
Contracted Faculty	\$	\$ 300	\$ 1,900
Classified		41,543	29,431
Part-Time Exempt		705	18,351
Benefits		13,717	13,656
Total Salaries & Benefits	-	56,265	63,338
Operations			
Goods and Services		24,382	35,518
Travel		458	534
Equipment		1,412	
Total Operations	-	26,252	36,052
Total Safety	\$ -	\$ 82,517	\$ 99,390
Total Chief Learning Officer/Provost	\$ 3,409,487	\$ 3,939,338	\$ 3,515,722
Public Information Officer (PIO)			
Institutional Support			
Salaries & Benefits			
Administrative	\$ 116,873	\$ 134,122	\$ 107,150
Exempt	177,649	186,995	233,166
Classified	207,700	331,972	270,338
Part-Time Exempt	8,398		6,302
Benefits	177,574	209,349	228,748
Total Salaries & Benefits	688,194	862,438	845,705
Operations			
Goods and Services	14,691	12,530	10,073
Travel	6,136	4,996	3,533
Equipment		2,615	989
Intra-Agency Reimbursements	(60,676)		
Total Operations	(39,849)	20,141	14,595
Total Institutional Support	\$ 648,345	\$ 882,580	\$ 860,299
PIO District Managed Costs	135,447	179,414	378,796
Total Public Information Officer	\$ 783,792	\$ 1,061,994	\$ 1,239,095
Total Central Administration	\$ 25,980,307	\$ 27,875,378	\$ 28,688,358

Totals may not match due to rounding.

DISTRICT ESTIMATE OF OTHER RESOURCES

In addition to Operating Budget funds, CCS receives revenue or manages resources from a variety of sources. These include grants and contracts, student fees, continuing and corporate education, various enterprise activities, and financial aid from a variety of sources.

Resources	FY 2015-16 Estimate
State Operating Allocation Budget	\$ 92,538,739
Other Resources	
Workforce Grants	
Perkins	1,037,626
WorkFirst	1,532,619
Basic Food, Employment and Training (BFET)	644,544
Head Start	11,097,327
Early Childhood Education and Assistance Program (ECEAP)	5,463,958
WA Dept. Of Corrections	1,506,056
Federal Work Study	692,195
Other Grants and Contracts	4,335,075
Running Start	5,240,000
Self-support, Corporate Education, Student Fees, Instructional Sales	4,912,700
Technology and S&A Fees	4,624,000
Capital Projects	14,200,000
Auxiliary Enterprise (e.g., bookstore, vending)	4,700,000
Parking	929,000
Student Financial Aid	46,097,000
Subtotal Estimated Other Sources	\$ 107,012,100
Total Estimated CCS Resources	\$ 199,550,839

Estimates reflect the best available information within the limitations of the ctcLink system; actuals will likely vary and will be corrected in subsequent reporting.